

Admittance and Poll card

AMEC plc – annual general meeting

To be held on: **Thursday 5 May 2011 at 10.30am at Deutsche Bank AG, Winchester House, 1 Great Winchester Street, London EC2N 2DB.**

If you wish to attend the meeting, please complete and sign this card, bring it with you and hand it to the company's registrar at the entrance to the meeting.

Notes relating to the form of proxy are set out on the reverse of this document.

You may submit your proxy electronically using The Share Portal service at www.capitashareportal.com. If not already registered for The Share Portal, you will need your Investor Code below.

Full details of the resolutions to be proposed at the Annual General Meeting, with explanatory notes, are set out in the Notice of Annual General Meeting enclosed with this card.

Bar Code:

Investor Code:

Signature of shareholder

To be completed only at the Annual General Meeting

Resolutions

Please indicate with an 'X' in the space provided how you wish your votes to be cast.

	For	Against	Vote Withheld
1 Receiving the accounts and the reports of the directors and auditors for the year ended 31 December 2010	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2 Declaration of final dividend	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 To approve the directors' remuneration report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4 To approve the remuneration policy set out in the directors' remuneration report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5 Election of Mr N A P Carson as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6 Election of Mr C R Day as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7 Re-election of Mr S Y Brikho as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8 Re-election of Mr T W Faithfull as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9 Re-election of Mr I P McHoul as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10 Re-election of Mr N A Bruce as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11 Re-election of Mr S R Thompson as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12 Re-appointment of Ernst & Young LLP as auditors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13 To authorise the directors to fix the remuneration of the auditors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14 Amendments to the rules and renewal of the AMEC Performance Share Plan 2002, as referred to in the notice of meeting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15 Authority of the directors to allot shares or to grant rights to subscribe for or to convert any security into shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16 Disapplication of Section 561(1) of the Companies Act 2006	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
17 Authority of the company to make purchases of its own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
18 Notice of general meetings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Form of proxy AMEC plc – annual general meeting

Bar Code:

Investor Code:

As a member/members of the above named company, I/we hereby appoint the chairman of the meeting or

Name of proxy

Number of shares proxy is appointed over

Event Code:

as my/our proxy to attend, speak and vote for me/us on my/our behalf at the annual general meeting of the company to be held at Deutsche Bank AG, Winchester House, 1 Great Winchester Street, London EC2N 2DB on Thursday 5 May 2011 at 10.30am and at every adjournment thereof.

If you wish to appoint multiple proxies, see note 1 overleaf. Please also tick here if you are appointing more than one proxy.

Resolutions

Please indicate with an 'X' in the space provided how you wish your votes to be cast.

	For	Against	Vote Withheld
1 Receiving the accounts and the reports of the directors and auditors for the year ended 31 December 2010	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2 Declaration of final dividend	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 To approve the directors' remuneration report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4 To approve the remuneration policy set out in the directors' remuneration report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5 Election of Mr N A P Carson as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6 Election of Mr C R Day as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7 Re-election of Mr S Y Brikho as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8 Re-election of Mr T W Faithfull as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9 Re-election of Mr I P McHoul as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10 Re-election of Mr N A Bruce as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11 Re-election of Mr S R Thompson as a director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Resolutions

Please indicate with an 'X' in the space provided how you wish your votes to be cast.

	For	Against	Vote Withheld
12 Re-appointment of Ernst & Young LLP as auditors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13 To authorise the directors to fix the remuneration of the auditors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14 Amendments to the rules and renewal of the AMEC Performance Share Plan 2002, as referred to in the notice of meeting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15 Authority of the directors to allot shares or to grant rights to subscribe for or to convert any security into shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16 Disapplication of Section 561(1) of the Companies Act 2006	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
17 Authority of the company to make purchases of its own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
18 Notice of general meetings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

You may submit your proxy electronically at www.capitashareportal.com

Signature

Date

Notes

- 1 Every shareholder has the right to appoint some other person(s) of their choice, who need not be a shareholder as his proxy to exercise all or any of his rights to attend, speak and vote on their behalf at the meeting. If you wish to appoint a person other than the Chairman, please insert the name of your chosen proxy holder in the space provided (see over). If the proxy is being appointed in relation to less than your full voting entitlement, please enter the number of shares in relation to which they are authorised to act as your proxy. If left blank your proxy will be deemed to be authorised in respect of your full voting entitlement (or if this proxy form has been issued in respect of a designated account for a shareholder, the full voting entitlement for that designated account).
2. To appoint more than one proxy you may photocopy this form. Please indicate the proxy holder's name and the number of shares in relation to which they are authorised to act as your proxy (which, in aggregate, should not exceed the number of shares held by you). Please also indicate if the proxy instruction is one of multiple instructions being given. All forms must be signed and should be returned together in the same envelope.
3. The right to appoint a proxy does not apply to persons whose shares are held on their behalf by another person and who have been nominated to receive communication from the Company in accordance with section 146 of the Companies Act 2006 ("nominated persons"). Nominated persons may have a right under an agreement with the registered shareholder who holds shares on their behalf to be appointed (or to have someone else appointed) as a proxy. Alternatively, if nominated persons do not have such a right, or do not wish to exercise it, they may have a right under such an agreement to give instructions to the person holding the shares as to the exercise of voting rights.
4. The 'Vote Withheld' option is provided to enable you to abstain on any particular resolution. However, it should be noted that a 'Vote Withheld' is not a vote in law and will not be counted in the calculation of the proportion of the votes 'For' and 'Against' a resolution.
5. This form gives your proxy full right to attend, speak and vote. If you wish to restrict the rights of your proxy, please cross out either or both of the words "speak" or "vote" beneath the name of the proxy.
6. Entitlement to attend and vote at the meeting and the number of votes which may be cast thereat will be determined by reference to the Register of Members of the Company at 6pm on 3 May 2011. Changes to entries on the Register of Members after that time shall be disregarded in determining the rights of any person to attend and vote at the meeting.
7. Shares held in uncertificated form (i.e. in CREST) may be voted through the CREST Proxy Voting Service in accordance with the procedures set out in the CREST manual. Shareholders wishing to vote online should visit www.capitashareportal.com and follow the instructions.
8. The completion and return of this form will not preclude a shareholder from attending the meeting and voting in person. If you attend the meeting in person, your proxy appointment will automatically be terminated.
9. The Form of Proxy must arrive at Capita Registrars, 34 Beckenham Road, Beckenham, BR3 4TU during usual business hours accompanied by any power of attorney under which it is executed (if applicable) no later than 10.30am on 3 May 2011.
10. If you prefer, you may return the proxy form to the Registrar in an envelope addressed to FREEPOST RSBH-UXKS-LRBC, PXS, 34 Beckenham Road, BECKENHAM, BR3 4TU.

Business Reply
Licence Number
RSBH-UXKS-LRBC



PXS
34 Beckenham Road
BECKENHAM
BR3 4TU