

MEDIA FACTSHEET

AMEC in the Oil and Gas market

AMEC's oil and gas activities form a major part of our Natural Resources division, which is a leading provider of total life-of-asset services to customers in the upstream and downstream oil and gas sectors, petrochemicals, pipelines and mining industries. Our Earth and Environmental division provides consultancy services both in support of Natural Resources and direct to customers.

We have around 8,000 people working on oil and gas projects around the world operating from our principal locations in Aberdeen, London (UK); Aksai (Kazakhstan); Baku (Azerbaijan); Calgary, Vancouver (Canada); Houston (US); Kuala Lumpur (Malaysia); Kuwait; Lagos (Nigeria); Perth (Australia); Shanghai (China).

We work for major national and international oil and gas operating companies and other private-sector organisations. These include BP, Chevron, ConocoPhillips, ExxonMobil, Fairfield Energy, Imperial Oil, Kuwait Oil Company, Kuwait National Petroleum Company; PetroChina; Shell, Suncor, Syncrude, Total and Woodside Energy.

With a strong emphasis on health and safety, our experience stretches back over 50 years. It includes the formative years of the UK's North Sea and harsh, frontier and deepwater environments. Our work encompasses:

ASSET DEVELOPMENT (Capex)

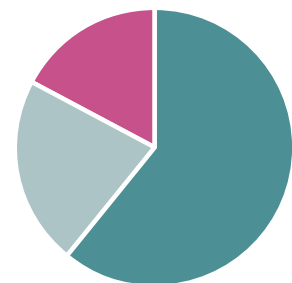
Covering offshore fixed platforms, offshore floating production units (FPSOs), onshore gathering centres and processing plants, we provide programme and project management, construction management, front-end engineering design and detailed engineering, hook-up and commissioning and installation. We are also an industry leader in services to the Canadian oil sands market, the subject of a separate fact sheet. Notable projects among many are:

- Sakhalin 2 — Working for Shell, we designed and project managed the delivery of the topsides for Lunskeye A and Piltun B production platforms located in the harsh environment of offshore Sakhalin Island in the Russian Far East.
- Secco complex, China — We provided project management services to the Integrated Project Management team on the \$2.7 billion Shangahi Ethylene Cracker Complex for SINOPEC and BP.
- Kuwait oilfield development — Using our project management, co-ordination, planning, design, engineering, construction management, contracting, and procurement skills, we are managing Kuwait Oil Company's (KOC) capital projects in Kuwait.

Natural Resources

Principal activities

% divisional revenues 2008



- 61% Oil and Gas Services
- 22% Oil Sands
- 17% Minerals and Metals Mining

AMEC (LSE: AMEC) is a focused supplier of high-value consultancy, engineering and project management services to the world's energy, power and process industries. With annual revenues of over £2.6 billion, AMEC designs, delivers and maintains strategic and complex assets for its customers. AMEC's Natural Resources, Power and Process and Earth and Environmental businesses employ over 22,000 people in more than 30 countries globally. For further information please see www.amec.com.

ASSET SUPPORT (Opex)

Covering offshore platforms and infrastructure and onshore oil and gas fields, both new and brownfield, we provide facilities support engineering, duty holder, production operations, and maintenance and operations. Long-term contracts include:

- Sigma 3 — We are helping Shell to maintain its offshore platforms in the northern North Sea. The scope includes management and execution of engineering design, construction management and operations and maintenance services.
- Malampaya gas field — Our role includes management of maintenance, shutdown and turnarounds, project engineering, supervision, personnel and services for plant modifications, procurement, logistics, transport and facilities management for Shell Philippines Exploration.
- Dunlin Cluster — As duty holder on Fairfield Energy's Dunlin assets, located nearly 200 kilometres north-east of Shetland, our role is to manage offshore production operations, which includes safety, health and environmental regulatory compliance.

ENVIRONMENTAL CONSULTANCY

Our environmental consultancy provides services for the onshore and offshore energy sector, ranging from due diligence and permitting to operational monitoring and evaluation and, finally, to project exit or eventual decommissioning. Work has included environmental regulatory approvals and monitoring on Sakhalin Island, oil and gas due diligence in the Caspian, assessing contamination in Libya, environmental and social programmes on the Mackenzie Gas Project and extensive geotechnical activity in the Canadian oil sands.

SPECIALIST SERVICES

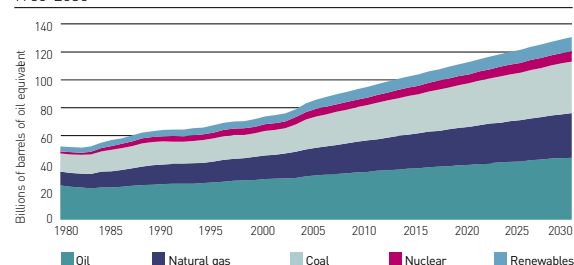
Specialist services ranging from advanced engineering services, to training and development, environmental assessment, project management systems and innovative technical solutions are delivered by engineering services professionals who seek the best technical solutions to our customers' challenges. AMEC has also gained extensive experience in undertaking environmental consultancy, in a diverse range of countries and environments.

STRATEGY

Going forward, our strategy in the oil and gas sector is centred on:

- Building on our strong position in asset development and asset support services in selected regions
- Focusing on complex solutions and frontier regions
- Maintaining a balanced portfolio of services that takes into account profit margin, risk and volume
- Growing skills organically, through alliances and acquisitions.

Projected global energy supply
1980-2030



Source: International Energy Outlook 2007 - Washington, DC, US Department of Energy, Energy Information Administration

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