

Risk Management

Ensuring that AMEC identifies and successfully manages risk is imperative for the future success of the business. The success of the company depends on managing both risk and opportunity efficiently and effectively. AMEC's future security depends on ensuring that risk management is central to our operations and business activity and underpins the decisions made. This is why risk management forms one of our Guiding Principles.

During the year there was a refresh of the Risk Management process and the Risk Management Mandatory Procedure, along with associated Guidance Notes, templates and other supporting documents were issued in July 2006. This was supported by an updated Risk Management intranet website, containing all relevant information and documentation, and a refreshed suite of training.

As part of the refresh of risk management and drive to embed it within the business, the process has been simplified, with an agreed risk register format, generic categories and guidance notes covering the whole of AMEC. The process has also been linked into the AMEC's management training courses, Accelerator and the Project Academy.. Risk management competencies have been developed, which are being included in other competencies, such as commercial and project management. Risk management has also been included in the monthly board reports and as part of the requirements of the Mandatory Procedure.

Indicator	Target	Achieved
Number of revisions / reviews of the AMEC plc risk register.	baseline	2
Number of projects identified during internal audits not having up to date risk registers	baseline	10
Number of plc meetings where risk was discussed as part of the meeting.	baseline	3
Number of staff attending risk management training during the last 12 months.	baseline	123
Percentage of project managers attending risk management training during the last 12 months	baseline	13%